



# Department of Defense DIRECTIVE

NUMBER 5101.8

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USD(AT&L)

SUBJECT: DoD Executive Agent (DoD EA) for Bulk Petroleum

- References:
- (a) Section 125 of title 10, United States Code
  - (b) [DoD Directive 5101.1](#), "DoD Executive Agent," September 3, 2002
  - (c) [DoD Directive 4140.25](#), "DoD Management Policy for Energy Commodities and Related Services," April 12, 2004
  - (d) DoD 7000-14-R, Volumes 2A, 2B, 3 and 11B, "Department of Defense Financial Management Regulations," current edition
  - (e) [DoD Directive 5530.3](#), "International Agreements," June 11, 1987

## 1. PURPOSE

Pursuant to the authority of the Secretary of Defense under reference (a), this Directive designates the Director, Defense Logistics Agency (DLA), as the DoD Executive Agent (EA) for Bulk Petroleum for the Department of Defense (DoD), with authority to re-delegate to the Defense Energy Support Center in accordance with reference (b).

## 2. APPLICABILITY AND SCOPE

2.1. This Directive applies to the Office of the Secretary of Defense, the Military Departments, the Chairman of the Joint Chiefs of Staff, the Combatant Commands, the Office of the Inspector General of the Department of Defense, the Defense Agencies, the DoD Field Activities, and all the organizational entities in the Department of Defense (hereafter referred to collectively as the "DoD Components"). The term "Military Services," as used herein, refers to the Army, the Navy, the Air Force, and the Marine Corps.

2.2. This Directive addresses the roles, responsibilities, and authorities of the DoD EA for Bulk Petroleum and the relationship of the DoD EA for Bulk Petroleum to the other DoD Components worldwide in peacetime, wartime, and contingencies other than war.

### 3. DEFINITIONS

Terms used in this Directive are defined in enclosure 1.

### 4. POLICY

4.1. It is DoD policy that the DoD EA for Bulk Petroleum shall:

4.1.1. Execute Supply Chain Management for all Bulk Petroleum owned by the Department of Defense and be responsible for all Bulk Petroleum supply management from source of supply to the point of customer acceptance, with emphasis on improving efficiency. This includes a requirement for customer relationship management. The DoD EA for Bulk Fuels shall be responsible for coordination with Defense customers, other Federal Agencies, and friendly forces where the United States is the designated fuels Role Support Nation.

4.1.2. Improve support to the warfighter by ensuring peacetime efficient and wartime effective customer support.

4.1.3. Acquire, store, and distribute bulk petroleum to all DoD customers wherever and whenever it is needed across the full range of operational situations, with the goal of providing the appropriate fuel support for every weapon system.

4.1.4. Integrate civil and military petroleum capabilities when possible throughout the world where military operations occur.

4.1.5. Coordinate with the DoD Components on matters involving fuel acquisition, distribution, and handling whenever operational constraints may be implied.

4.1.6. Provide fuel support to the Combatant Commanders to meet their operational requirements.

4.1.7. Provide support to the DoD Components on matters involving environmental compliance and remediation, worldwide to ensure DoD fuel transfers and storage are within regulatory and environmental compliance.

4.2. Nothing in this Directive alters the responsibilities of the DoD Components to execute the responsibilities defined in DoD Directive 4140.25 and DoD 7000.14-R (references (c) and (d)).

## 5. RESPONSIBILITIES AND FUNCTIONS

5.1. The Under Secretary of Defense (Acquisition, Technology, and Logistics) shall provide policy guidance and oversight as necessary to ensure the timely and successful implementation of this Directive.

5.2. The Director, Defense Logistics Agency (DLA), is hereby designated as the DoD EA for Bulk Petroleum and in that role shall:

5.2.1. Engage in planning with the DoD Components including sharing and leveraging of DoD resources to reduce costs and avoid unnecessary redundancies.

5.2.2. Establish and maintain an integrated management information system to support the implementation of this Directive, to include:

5.2.2.1. Bulk petroleum management information and financial accounting system in accordance with DoD Directive 5530.3 (reference (e)).

5.2.2.2. In coordination with the DoD Components, provide visibility for U.S. Government, allied, coalition, host-nation, and commercial bulk petroleum assets.

5.2.3. Ensure effective end-to-end distribution for establishing equipment standards and interoperability requirements in collaboration with the Military Services and the Combatant Commands.

5.2.4. Under special agreement with the Military Services, the DLA may procure (to include periodic replacement from capital accounts), lease, capitalize, distribute, and through the use of contract services, maintain and centrally store tactical equipment.

5.2.5. Provide terminal operation service and visibility of fuel assets.

5.2.6. In coordination with the DoD Components, define requirements and identity and optimize the life-cycle process of standardized bulk petroleum handling equipment.

5.2.7. Participate in joint operations planning and execution processes to include:

5.2.7.1. Negotiating agreement with the Combatant Commanders that establish levels of support from the DoD EA for Bulk Petroleum. When feasible, these agreements shall be performance-based.

5.2.7.2. Coordinating with the DoD Components to ensure fuel requirements, operations, and constraints are addressed in the fuels annex of operation plans with assigned time-phased force deployment data.

5.2.7.3. In coordination with the DoD Components, planning and negotiating formal host-nation, allied, and coalition support, operations, and development and releasing of bulk petroleum information (see reference (e)).

5.2.8. Coordinate with the DoD Components to expand joint bulk petroleum training capabilities for DoD civilian and military personnel, using common terminology, industry, and DoD best practices, and a common curriculum for interoperability.

5.2.9. Establish and chair, in coordination with the DoD Components, various forums to engage in project prioritization and resource allocation to ensure appropriate fuel support.

5.2.10. In conjunction with the other DoD Components, develop standardized quality policy and procedures across the supply chain to reflect weapon systems requirements and maximize effectiveness and efficiency.

5.2.11. Establish and chair a DoD Component Steering Group (CSG) for Bulk Fuels. The CSG shall use Integrated Process Teams to:

5.2.11.1. Establish end-to-end business processes collaboration between commercial suppliers and end users and between the DoD Component and the host nations where Host-Nation Support Agreements are being negotiated.

5.2.11.2. Adopt commercially based standards to include distribution, equipment, and quality.

5.2.11.3. Members of the CSG shall be the Military Services, the DLA, the Defense Energy Support Center (DESC) (non-voting Chair), the Chairman of the Joint Chiefs of Staff, and the Commanders of the Combatant Commands. Other members may be added on a temporary basis, at the discretion of the chair, for special purposes; for example, the U.S. Coast Guard during time of war.

5.2.12. Establish performance-based agreements with the DoD Components at the major command level to set mutually agreed-upon expectations.

5.3. The Under Secretary of Defense (Comptroller) shall include requirements and oversight for implementation of this Directive in the Program and Budget for the DoD EA for Bulk Petroleum and the other DoD Components.

5.4. The Chairman of the Joint Chiefs of Staff shall advise the DoD EA for Bulk Petroleum regarding matters of DoD military contingency and wartime planning and execution.

5.5. The Commanders of the Combatant Commands, through the Chairman of the Joint Chief of Staff, shall:

5.5.1. Integrate assigned DoD EA for Bulk Petroleum personnel into the joint operations planning and execution processes.

5.5.2. Integrate DoD EA for Bulk Petroleum analysis and recommendations for Bulk Petroleum receipt, storage, distribution, and quality, including U.S. Government, allied, coalition, host-nation, and commercial capabilities, during deliberate, crisis-action, and exercise planning in accordance with the Combatant Commander's priorities.

5.5.3. Provide an assessment of the DoD EA for Bulk Petroleum's effectiveness and efficiency in meeting requirements and make appropriate recommendations for improvements through participation in the CSG.

5.6. The Secretaries of the Military Departments shall:

5.6.1. Budget for and fund reimbursement and funding to the DoD EA for Bulk Petroleum for goods and services provided through the Defense Working Capital Fund DoD Standard Price Structure.

5.6.2. Ensure adequate organic capabilities exist to discharge the responsibilities in this Directive.


5.6.3. Provide an assessment of the DoD EA for Bulk Petroleum's effectiveness and efficiency in meeting requirements and make appropriate recommendations for improvements through participation in the CSG.

5.6.4. Provide the necessary force structure (personnel and equipment) to install and operate tactical petroleum storage and distribution systems. Under special agreement with the Military Services and the DoD Comptroller, the DLA may procure (to include periodic replacement from capital accounts), lease, capitalize, distribute, and through the use of contract services, maintain and centrally store common tactical equipment.

5.6.5. Comply with standardized equipment and training recommendation endorsed by the CSG.

## 6. EFFECTIVE DATE

This Directive is effective immediately



Paul Wolfowitz  
Deputy Secretary of Defense

Enclosures - 1

E1. Definitions

## E1. ENCLOSURE 1

### DEFINITIONS

E1.1.1. Bulk Petroleum. For the purpose of DoD EA for Bulk Petroleum roles and responsibilities, Bulk Petroleum is usually product procured by the DESC without regard to the procurement mechanism. Bulk Petroleum is delivered in volumes greater than 208 liters (55 U.S. gallons) using delivery modes such as tank trucks/cars, pipelines, coastal barges, hydrant systems, and ocean tankers. The Fuels Automated System accounts for Bulk Petroleum inventory and financial transactions.

E1.1.2. Executive Agent. The Head of a DoD Component to whom the Secretary of Defense or the Deputy Secretary of Defense has assigned specific responsibilities, functions, and authorities to provide defined levels of support for operational missions, or administrative or other designated activities that involve two or more of the DoD Components. The nature and scope of the DoD Executive Agents' responsibilities, functions, and authorities shall:

E1.1.2.1. Be prescribed at the time of assignment.

E1.1.2.2. Remain in effect until the Secretary of Defense or the Deputy Secretary of Defense revokes or supersedes them.

E1.1.3. Role Specialist Nation/Lead Nation. A nation assumes the responsibility for procuring and providing a broad spectrum of logistics support for all or a part of the multinational force and/or headquarters. Compensation and/or reimbursement shall then be subject to agreements between the parties involved. The lead nation may also assume the responsibility to coordinate logistics of the other nations within its functional and regional area of responsibility.

E1.1.4. Supply Chain Management. The added value produced for the end user or ultimate consumer by integrating the processes involved in managing the flow of products, services, and information from supplier to the end user. The process of orchestrating the end-to-end plan, source, make, deliver, return process within the supply chain, and establishing the collaborative processes between the organizations supplier's supplier and its customer's customer.